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Message

From: Ted Livingston [ted@kik.com]

Sent: 2/1/2017 8:59:52 AM

To: Kik Board [board@kik.com]; Wojtas, Nancy [nwojtas@cooley.com]

Subject: Fwd: Wolverine: Process update

Also, from CS

----- Forwarded message ------

From: Wong, Chun H. <chunhei.wong@credit-suisse.com>

Date: Wed, Feb 1, 2017 at 10:03 AM Subject: Wolverine: Process update

To: "ted@kik.com" <ted@kik.com>, Peter Heinke <peter@kik.com>

Cc: "Jordan, Tobias" <tobias.jordan@credit-suisse.com>, "Katz, Gary" <gary.katz@credit-suisse.com>, "Fry, Kyle"

< kyle.fry@credit-suisse.com >, "Hung, Tzu-San" < tzu-san.hung@credit-suisse.com >, "Khan, Daniyal H."

<daniyal.khan@credit-suisse.com>

Ted and Peter,

Please find attached Wolverine process update materials. Thank you very much.

Kind regards,

CH

Chun Hei Wong

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Investment Banking | IBCM Media & Telecom Americas, BXAA Eleven Madison Avenue | New York NY 10010-3629 | Americas Phone +1 212 538 1399

chunhei.wong@credit-suisse.com | www.credit-suisse.com

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e: ted@kik.com

k: ted

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Project Wolverine

Process update

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February 1, 2017

PRELIMINARY | SUBJECT TO FURTHER REVIEW AND EVALUATION

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Process summary to date

Panties Contacted

- First buyer contact made on November 10th, 2016 to 14 parties
- 35 parties were contacted (all strategics)
- ▼ 7 parties signed CAs and attended advocacy presentations

Advocacy Presentations Held

Reasons for Decline

7 advocacy presentations in late November / early December

■ Google, Amazon, Samsung, Twitter, Snap, Line / Naver, Disney

7 parties declined after the advocacy presentation, citing:

- User trends: 4 (Google, Amazon, Snap, Line / Naver)
- User demographics: 2 (Amazon, Snap)
- Lack of strategic fit: 2 (Disney, Twitter)
- Lack of fit with platforms/products being developed in-house: 3 (Google, Snap, Samsung)
- Anticipated investment required: 2 (Google, Twitter)

Ongologi Disensions

Rakuten is re-evaluating the opportunity internally after change in M&A leadership

Process Summary

	Initial Contact	CA & Teasers Sent		Declined Opportunity	Bids Received
Strategics	35	35	7	7	0

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Final feedback following advocacy meetings Page 6 of 8

	Decision communicated	Ultimate reason(s) for not submitting an indication			
Google	* 1/12	 Meaningful headcount they would take on with ~100 employees Concerns regarding user trends Anticipated cost to acquire Kik – they would probably look at it more like a talent deal They launched two new products with Allo and Duo and still have some "hangover" from hangouts; adding another one would be challenging to integrate and potentially confusing for the users They acquired api.ai last fall that provides bot technology – while less complete/comprehensive than Kik, it gives them a foundation plus Google Assistant 			
amazon.com	1/17	 Anonymity and age (youth) of userbase Concerns about ability to turn around user trends Despite Kik's leadership in advancing the thinking around bots, Amazon considers bot technology still to be in its early development stage 			
DISNEP	** 12/22	Macquisition does not fit with Disney's current strategic priorities			
Snap Inc.	* 12/29	 Bot platform does not fit strongly with how they view chat for them – they want users to engage with their real friends Teen demographic is not attractive at this point – they are trying to diversify away from teenagers User growth and engagement concerns given current trends 			
€ NAVER	* 1/15	■ Concerns over declining MAUs and deterioration of DAU/MAU ratio			
	₩ 1/3	■ This is not an area that Twitter is currently prioritizing or leaning into at this level of investment			
Samsung	s 1/4	 Have no messaging platform today, but want one Looking for an asset that has unique technology for monetization and user traction/big user base Kik is not large enough for them as a platform; if they already had a large messaging asset, it would be more interesting Didn't feel that there was a unique technology for monetization Neutral on demographic; more worried about scale than MAU trend 			

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